ANNUAL REPORT 2018



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VISION

BETTER FOOTBALL FOR A BETTER LIFE

MISSION

To enable people to enjoy the beautiful game and excel in all areas of football through programmes and well organized competitions.

VALUES

EQUALITY, ACCOUNTABILITY, PASSION, INTEGRITY, EXCELLENCE, GOOD GOVERNANCE, TRUST, TEAMWORK, SERVICE, COMMITMENT, TRANSPARENCY, FAIR PLAY

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NOTICE OF THE 2019 ANNUAL GENERAL MEETING

TO: Honorary Members, Members of the Executive Council, Member Clubs, Associate Members, Affiliate Members

FROM: Edwyn Wood, General Secretary
DATE: February 19th, 2019
SUBJECT: Annual General Meeting 2019

Notice is hereby given of the Annual General Meeting of the Barbados Football Association (BFA) to be held on Thursday March 21, 2019 at 6:30 pm in the Sir Garfield Sobers Gymnasium, Wildey, St. Michael, Barbados.

AGENDA

a. Declaration that the Annual General Meeting has been convened and composed in compliance with the Statutes of the BFA;
b. Verification of the composition of the Meeting and of the Council Members and Delegates entitled to vote
c. Approval of the Agenda;
d. The approval of the Minutes of the previous Annual General Meeting and the Minutes of any intervening Extraordinary General Meetings;
e. The President's Address;
f. Suspension or expulsion of Members;
g. Presentation and the approval of the Annual Report of Activities of the Association for the past year;
h. Presentation and approval of the audited Accounts and Balance Sheet of the Association (Financial Report) for the past year;
i. The appointment of scrutineers;
j. The approval of the budget for the year;
k. Admission of new members;
l. The election of the External Auditor of the Association for the coming year;
m. The consideration of any additions or alterations to the Statutes of the Association that may have been submitted;
n. The discussion of any motions that may have been submitted
o. Election of independent members to sit on the Disciplinary Board

SUBMISSIONS

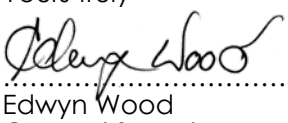
Delegates
Members are entitled to be represented by two (2) delegates at the meeting, both of whom are entitled to vote. In this regard, members who will be represented by delegates are kindly requested to complete and return the attached form to the BFA on or before 5:00pm on Friday, March 1st, 2019.

Additions or Alterations to Statutes
Additions or alterations to the BFA statutes are to be submitted in writing to the General Secretary of the Association on or before 5:00pm on Thursday, February 28, 2019. A proposal submitted by a Member is valid, provided it has been supported in writing by at least twenty other Members.

Motions and Proposals
Motions and proposals to be included on the Agenda for the Annual General Meeting are to be submitted in writing along with supporting documentation to the General Secretary of the Association on or before 5:00pm on Thursday, February 28, 2019.

Thanking you for taking note.

Yours truly



.....
Edwyn Wood
General Secretary
BARBADOS FOOTBALL ASSOCIATION

EXECUTIVE BOARD

President	Randolph Harris
Senior Vice President	Capt. Al Walcott
Junior Vice President	Ashton Chapman
Senior Assistant Secretary	Barney Callender
Junior Assistant Secretary	Capt. Neil Matthews
Treasurer	Adrian Donovan
Assistant Treasurer	Thomas Jordan
Member	Gregory Thompson
Member	Junior Allsopp
Member	Mark Gittens
Member	Nicole MacKenzie
Member	Chadain Greaves

SECRETARIAT

General Secretary	Edwyn Wood
Head of Finance	Shelly Griffith
Finance & Planning Officer	Elizabeth Wilson
Players & Competition Logistics Manager	Soraya Toppin-Herbert
Referees Manager	Mark Forde
Communications Officer	Michael Phillips
Community Out Reach Programme Coordinator	Neil Walker
Administrative Assistant	Patrina Brathwaite
Administrative Assistant	Stephanie Drayton
Maintenance	Andre Scott-Brathwaite
Maintenance	Patrick Mapp
Maintenance	Everton Keizer
Maintenance	Jabarry Chandler
Technical Director	Ahmed Mohamed
Technical Assistant	Michael Foster

PRESIDENT'S ADDRESS

2019 Annual General Meeting of the Barbados Football Association

My Dear Colleagues

On behalf of the Executive Council, I welcome you to this 118th Annual General Meeting.

The game of football in our country, is much more than championships and on the field exploits; it provides dreams of opportunity in education and careers for some, and for others, a safe haven and positive alternative to social problems that are sometimes prevalent in our respective communities.

I therefore commend the many Club officials and volunteers for their yeoman service to the sport, especially in the areas of our grassroots (Future Tridents) and women's development programmes.

Our aim is to expose young talent to the game of football, beyond the borders of Barbados. This was recently made possible with the assistance of the Embassy of Argentina and its Ambassador, His Excellency Gustavo Pandiani. Our National Under-17 team was afforded the opportunity to visit Argentina as guests of the globally recognized Boca Juniors Football Club, and were exposed to their high quality of technical expertise and training.

The highlight of the tour however, was a match against the Argentina National Under-17 team. We were also graciously received by the President and members of the Argentina Football Association and were able to negotiate a memorandum of understanding between both parties.

The Association continues to provide opportunities for its members in the areas of scholarships, attachments and 'tryouts' to professional Clubs. We anticipate that these stints will redound to our efforts to qualify for the FIFA World Cup 2026.

The issue of semi-pro or professional football locally is high on the agenda. It remains a challenge that we must make all efforts to overcome. This has become even more glaring with the introduction of CONCACAF's Nations League, where we are drawn against the best professional teams in our confederation.

We however will be staging a Super Cup tournament from August to October 2019, to expose our players and teams to a higher level of competition in an effort to begin the process of professionalizing the sport.

We look forward to your continued support and wish you success in your competitive endeavours.



Randy Harris
President

MINUTES OF THE 2018 ANNUAL GENERAL MEETING

Minutes of the 117th Annual General Meeting of the Barbados Football Association held at the Garfield Sobers Sports Complex, Wildey St Michael at 4.00 pm on Saturday, March 31st, 2018.

The meeting was called to order at 4:30 pm.
The members present at that time were Central League Spartans, Diamondshire FC, Blackspurs FC and Clarkes Hill FC.

President Harris advised the body that since a quorum has not been met by the specified time the meeting will be adjourned until Saturday April 7th 2018.

He also advised that as per the statutes that, at that meeting no quorum will be required for a continuation.

RETURN MEETING

Minutes of the rescheduled 117th Annual General Meeting of the Barbados Football Association held at the Garfield Sobers Sports Complex, Wildey St Michael at 4.00 pm on April 7th, 2018.

The meeting was called to order at 4:23 pm. The attendees were as follows:
Member Clubs:
BDF Sports Programme
BDF FC
Pro Shottas
West Coast Fitts Village
Central League Spartans
Porey Spring FC
UWI blackbirds
Diamondshire Football Club
Paradise FC

Members of the Executive Board: Randolph Harris, Capt. Al Walcott., Ashton Chapman, Barney Callender, Capt. Neil Matthews, Adrian Donovan, Thomas Jordan, Gregory Thompson and Mark Gittens.

President Harris welcomed all in attendance and gave special mention to Ms Ytannia Wiggins who attended on behalf of the Barbados Olympic Association.

A motion for the approval of the Agenda was moved Diamondshire FC and Seconded by Clarkes Hill FC. The motion was passed.

The minutes of the 116th Annual General meeting were presented. A motion for the adoption of these minutes was moved by Paradise FC and seconded by Clarkes Hill FC. The motion was passed unanimously.

Mr Harris delivered the President's Address which focused on the association and improving its efficiency and integrity, the expansion of staff and the ongoing infrastructure projects.

The Year in Review was presented to the members. A motion for the approval was moved by UWI Blackbirds and seconded by Pro Shottas Football Academy.

Audited Financial Statement
Mr Winston Waithe presented the Auditors' report. The audited financial statements were presented by the General Secretary. President Harris advised the body that a FIFA audit was done in March 2018 and was deemed a success.

Mr Greg Castagne of Pro Shottas queried the decrease in sponsorship funds. Mr Harris advised that Digicel did not sponsor the Premier League in 2018 and this accounted for the significant difference. He continued that businesses are facing tough times at the moment and it was difficult to attract sponsorship. He also informed the body that a Marketing Officer has been employed to assist with getting sponsorship for the BFA.

Mr Castagne further queried whether the funds from One CONCACAF Fund was a loan. Mr Harris advised no and that CONCACAF has guaranteed the BFA and other members US$125,000 annually through a grant for football development.

Mr. Harris also stated that of the FIFA Forward programme US$750,000 was to be used for infrastructure and US$500,000 for was for Operational Costs. He said that if the grants continue the BFA should see several football facilities being built across the island. Mr Harris further stated that Barbados does not have a facility of international standards so our funds are being used for that and that the BFA has just completed the installation of a lighting system and bleacher seating at its Wildey Facility as a first step to this. He also told the meeting that shortly the BFA will be commending the construction of bathroom facilities to facilitate the patrons using the bleachers and will also be conducting some additional works that are needed to complete that section of the facility.

The President said that a Grandstand will be con-

MINUTES OF THE 2018 ANNUAL GENERAL MEETING CONT.

structed on the western side of the facility which is expected to cost approximately Bds$9,000,000.00 and will take about 18 months to build.

Mr Adrian Donovan asked if a decision was made regarding the balance owed by Mr. Hally Haynes to the BFA, and advised that a decision should be made regarding this item. Mr Harris said that collecting these funds seem unrecoverable and the BFA should write them off.

A motion to write off the amount due from Mr. Haynes was moved by Paradise FC and seconded by Diamondshire FC. The motion was passed.

Mr Castagne queried the reduction in prize money and Mr Harris advised that clubs were not doing enough to increase the gate receipts, hence the reduction.

Mr Butcher mentioned that the BFA is spending money on running the leagues and should consider a set up similar to the English FA. Mr Harris agreed and said that clubs have to strive to operate professionally as well.

A motion for the adoption of the Financial Report was moved by Paradise FC and seconded by Central League Spartans.

Mr Harris requested a motion be put for item L of the agenda be moved before item H. Blackspurs moved the said motion which was seconded by UWI Blackbirds. The motion was passed.

A motion that the Auditors be retained for another year was moved by Blackspurs FC and seconded by Central League Spartans. The motion was passed. Mr Waithe of the Auditing firm Brian Griffith was thanked by the President for their work.

The General Secretary Edwyn Wood presented Ms Ytannia Wiggins of the Barbados Olympic Association and asked that she be appointed as the Scrutineer of the Elections within the meeting. The motion was approved by UWI and seconded by West Coast Fitts Village. The motion was passed.

The General Secretary presented the budget for the year 2018. A motion for the approval of the budget was moved by Pro Shottas FC and Seconded by College Savannah FC.

Five ordinary members were elected to serve on the board. The General Secretary stated that all the sitting members had indicated their willingness to continue and that two new members were nominated. An apology was made for Mr Allsopp who was out of the Island.

The General Secretary advised the body that Ordinary members were to be elected for a period of two years. He also stated that the Board had filled the post of Treasurer after Ms Nicole Puckerin resigned earlier in the year. Mr. Donovan was appointed to that position and Mr Thomas Jordan and Assistant Treasurer.

The five ordinary members who were nominated for the posts were: Mr. Junior Allsopp, Mr. Mark Gittens, Mr. Gregory Thompson, Mr. Chadain Greaves and Mrs Nicole Mackenzie. President Harris advised that since there were no other candidates the five persons are declared as members.

A motion was moved by Paradise FC for the appointments which were seconded by West Coast Fitts Village. The motion was approved.

General Secretary Wood advised of the admission of four new Clubs to the BFA which were pre-approved by the Board. Those clubs were Friendship Youth, Chickmont FC, United Stars Alliance and All Stars Elite Academy. A motion for the approval was moved by Mr. Franklyn Gill and seconded by Clarkes Hill FC.

There were no submissions or the alteration of the statutes.

Mr Harris asked the General body if they had any concerns and there were none. The meeting was adjourned at 5:45 p.m.

YEAR 2018 IN REVIEW

Return to Wildey

Although the administration of the sport continued to be run from the Wildey offices, local football was was out in the cold for a few months as venues for the BFA's domestic competitions and international engagements had to be outsourced. With the installation of a new bleacher seating system and new lights as well as some cosmetic changes to the grounds, all fans of local football waited with bated breathe for the return to Wildey.

Venues such as the Empire ground in Bank Hall and the University of the West Indies Usain Bolt Sports Complex provided facilities in lieu of the Wildey Turf as the home of football in Barbados underwent major changes in the second phase of development.

A lighting system, which is up to Concacaf standard at 1000 lux from Musco Lighting in the United States as well as a seating arrangement from Sport Systems in Canada that can accommodate over 1500 persons were some of the new changes that greeted fans when they returned for Premier League at the beginning of April.

Trident 10

History was created back in January of 2018 as the BFA put pen to paper to sign a contract for the first ever live broadcast of the Premier League. The genesis of the now wildly-popular Sunday Night Football, The BFA and Trident 10 TV struck up the partnership which is now in its second year and showing no signs of slowing down.

With the first broadcast done in March, three games a week can be watched live on Trident 10 TV's channel of Digicel Play as well as live and on repeat at Trident 10's Youtube channel each Sunday.

FIFA Office opening

Although it had been operating in Barbados since September of 2017, the FIFA Regional Office officially swung open its doors at the end of May. Set in Barbados as a hub destination to preside over most of the nations in the Caribbean, the offices were opened in a ceremony that saw Presidents of the region's football associations and high ranking FIFA and CONCACAF officials in attendance.

Harris CFU and Concacaf elections

BFA President Randy Harris got another feather to stick in his cap back in June as he was elected as Concacaf Vice President at the confederation's 33rd Ordinary Congress in Russia. The achievement topped off the trip which saw him winning the Caribbean Football Union Presidency by a landslide 27-3 over Hillaren Frederick of the United States Virgin Islands. After acting in the post for the better part of a year, Harris' appointments at both levels have secured his status as a juggernaut of administration of the sport in the region.

Agreement with Argentine Embassy

The Barbados Under-17 team was set on a path that could possibly see them becoming the first side to represent the island in a FIFA World Cup final. With their eyes set on the 2026 edition, which is slated to be hosted by Concacaf the island took the first step in that direction with the signing of a bilateral Sports Cooperation Agreement between Barbados and Argentina.

Signed by the Minster of Creative Economy, Culture and Sports, John King on behalf of Barbados and by Argentine Ambassador to Barbados, H. E Gustavo Martinez Pandiani, the national Under-17s were the first local team to benefit from the agreement which was set up to facilitate the exchange of knowledge, skills and know-how through the two-way traffic of sportsmen and women, coaches, managers and medical staff. The Under-17 side paid a visit to the historic Boca Juniors to learn and train alongside some of the best players from this side of the globe.

Domestic Season

The year 2018 was a red-letter one for the Barbados Football Association as it was the first one to see two seasons kick off in one calender year. As was customary, the 2018 Domestic Season got off the ground in January after the inaugural Williams Equipment Pre Season Cup.

The new initiative, which was conceptualised to give the teams in the top tier an opportunity to work out the kinks which usually showed up early in the season, saw the clubs in the Barbados Premier League getting in some much-needed match practice. When the dust had settled, the Barbados Defence Force Sports Programme came away winners of the tournament which was played at venues across the island, including Orange Hill, Empire, Ellerton and Porey Spring.

With the Premier League kicking off on March 11th in a new format that saw the 12 teams split into two zones, the Sports Programme and defending champions Weymouth Wales ended up in the playoff final after topping their respective groups. A 2-1 result saw

YEAR 2018 IN REVIEW CONT.

Wales lifting their second straight title in the top flight.

Division 1 carried a similar format with seven teams in each of the two zones. At the end of the league games, St. Andrew Lions and Barbados Soccer Academy gained promotion to the Premier League while Youth Milan won the last spot up for grabs in a playoff against Wotton FC. Rendezvous FC, Silver Sands FC and Waterford Compton were the teams making room at the top after their relegation.

In Division 2, Whitehall Titans and Central League Spartans were the clubs at the top of their respective groups and they moved up Division 1. Both teams stood head and shoulders above the rest of their opponents and their promotions made way for the Division 1 demotees, while Emmerton United, the Barbados Fire Service and Chickmont FC moved up from Division 3.

The Domestic Season came to an end in August with Paradise FC taking their first knockout title since 2005 when they held the Sports Programme to their second loss in a title race for the year. Playing in the final of the Stag Beer Champions Cup on Emancipation Day, they pulled out a 2-1 thriller against the soldiers to raise the trophy.

When September rolled around the Women's League got underway and the University of the West Indies Women's Football Club successfully completed a double, finishing in the top spot of the over four other teams in December.

With the BFA coming in line with the international calender coming on to the end of 2018, the current season began in October with the Premier League holding the same two-zone format. Matches in Division 1 kicked off in November while the lower leagues got started this year.

Youth Tournaments

Early on in 2018 a partnership struck up between the BFA and Scotiabank saw the National Youth Cup picking up a sponsor in its second year. With the tournament getting off the ground in February, close to 90 teams across Under-9 to Under-17 age groups suited up for competition.

The format was adjusted to resemble that of the UEFA Champions League with the top performing teams from the 2017 Guardian Group Youth Tournament competing in Tier 1 while all others were hosted in Tier 2. Games were played at Barclays, Parkinson, Meadow Road, Blenheim and the Wildey Turf.

After just about two months of competition, the top teams in both tiers and across all categories clashed in their respective finals for supremacy. The finals were split over two weeks with the Under-9s and Under-11s going first and the others following the next week.

When the dust settled at the end of the first weekend, Whitehall took the Under-9 Tier 2 title over United Stars Alliance, while Kick Start Hot Shots were Tier 1 winners over Kings Park Rangers. At the Under-11 level, Fitts Village West Coast took the Tier 2 championship from United Stars Alliance and Pinelands won the Tier 1 contest against Pro Shottas.

The next week when the final whistle was blown, Fitts Village West Coast had run off with another title after defeating Whitehall in the Under-13 Tier 2. Tier 1 in that age group went to the National Sports Council Blenheim Ballers as they beat out Kick Start.

At the Under-15s Cosmos topped Tier 2 with a win over United Stars Alliance, who made it to three finals. Pinelands copped a second championship by dispatching Mavericks in the Tier 1 final. At the top of everything Fitts Village West Coast came home with another win after beating out Whitehall Titans in Tier 2 of the Under-17. Tier 1 went to Pro Shottas after their win over Mavericks.

In September the 2018 edition of the Guardian Group Youth Tournament got off the ground with its parade of teams at the Wildey Turf. Similar to the Youth Cup, games were played at the same venues in Under-9 to Under-17. However, there was no tier system which saw all teams playing on the same level in a preliminary round before going to playoffs.

When the curtain came down on the competition in December, Fitts Village West Coast took home the Under-9 title after beating United Stars Alliance in the final. Pro Shottas United were Under-11 winners with a victory over Fitts Village West Coast while Kick Start Hammers took the top spot after an exciting final against the National Sports Council Blenheim Ballers in the Under-13 final. Pro Shottas lifted two more trophies with wins in the Under-15 and Under-17 competitions after squaring off against Mavericks in both finals.

Senior Men's National Team

As previously stated, 2018 was a red-letter year for the BFA and it was evidenced in the volume of international games played – a welcome change for the development of the local sport. With all of the national programmes befitting from an increase in

YEAR 2018 IN REVIEW CONT.

matches, the Senior Men were the biggest beneficiaries as they would be preparing for the Concacaf Nations League.

With the region's governing body Concacaf rolling out a brand new competition that would see all member associations gaining an opportunity for more high-level play, Barbados selected out of Pot C when the draw for the Nations League Qualifiers was held last March. Set games in September, October, November and March against Guyana, El Salvador, the United States Virgin Islands and Nicaragua.

The preparation began in March after Barbados got a second bite at the cherry against Bermuda in a return match. Coming from two goals down to take a 3-2 win against the hosts in October of 2017, Barbados were not as lucky in Game 2 as they broke even in a goalless draw at the Usain Bolt Sports Complex. When June rolled around Barbados played host to Belize and broke even again as neither side could score.

In August, things got heavy as the Nations League drew closer. Barbados went down 1-0 in Central America as they squared off against Belize a second time. For the first time since 2014 the Tridents faced the Reggae Boyz of Jamaica and the two broke even with two goals apiece at the Wildey Turf. Barbados led 2-0 at the break and two late goals brought the Jamaicans back on par.

Just six days later, the Lions of the Caribbean, Cuba came down for a two-game visit. After the first encounter, both teams spent most of the game feeling each other out as neither was familiar with their opponent. Cuba did their homework and came back in the second clash to make the most of what they had learned and came away with a 2-0 win.

A week later, the Tridents were in Georgetown for the first of their Nations League games. Playing at the Leonora National Track and Field Facility, the teams both scored two goals each to walk away with a point each. In October, Barbados was back in Central America, this time to face La Selecta of El Salvador. This match did not go well for the Tridents as the hosts ran away to a 3-0 finish at Estadio Cuscatlan, which holds over 53,000.

There was a glimmer of hope for Barbados as our qualification hopes were kept alive by a 3-0 result in our first home game of the competition. Playing in a packed Wildey Turf, the victory over the USVI also gave us a strong chance of qualifying for the Concacaf Gold Cup.

Barbados saw their chances of qualification dashed after an appeal by the Guyana football Federation revealed that both English players Hallam Hope and Krystian Pearce were ineligible due to the fact that they had played for England at youth level. As a result, Concacaf sanctioned Barbados and the 2-2 draw against Guyana was struck.

Both players hold Barbados passports, however, a recent rule-change which requires players who have suited up for a nation at junior level, to go through an additional set of permissions before representing another nation at the senior level. With both having played for England at youth level, letters would have needed to be sent to the English FA as well as FIFA to have been in the clear.

Senior Women

The ladies got an earlier start than the gents as they got their international calender going in January against Martinique. After a slim 2-1 loss in the latter part of 2017 in Barbados, the local lasses took the fight to Martinique at the top of 2018. Playing this time at the Stade Georges Gratiant in Lamentin, Barbados came from behind to level the scores at a goal apiece with a new-look team. Playing to a 0-0 deadlock at the end of the first half, it was a penalty late in the second half that saw the Lady Tridents securing the draw

Being drawn in Group B of the Caribbean Football Union Women's Challenge in April, the senior women travelled to Jamaica to to go up against the home side, Cuba and the Turks and Caicos Islands. However, the Bajans finished at the bottom of the standings after two tough games as the Turk and Caicos Islands withdrew from the competition. Held to a scathing 7-0 loss when they opened their campaign against Cuba at the University of the West Indies-Jamaica Football Federation Captain Horace Burrell Centre of Excellence, the following game against Jamaica saw Barbados being edged out 3-2.

After that much-needed match play, the Barbados Women got their boots dirty again in May when they began their campaign in the CONCACAF Caribbean Women's Qualifiers. Playing in Group E at the Lenora Track and Field Stadium in Guyana, the Bajan lasses had games against Suriname, Bermuda and the hosts.
They opened the campaign on a high note with a 2-1 win over Suriname but were halted in their march by eventual group winners, Bermuda after a 3-2 thriller. A goalless draw against Guyana saw the run coming to an end.

After only beginning their international in 2017, the senior national women's team blasted their way

YEAR 2018 IN REVIEW CONT.

into the world rankings at 115. With the women's programme moving into high gear around April of 2017 and the local ladies picking their first senior international cap in September of 2018 against Turks and Caicos Islands, they have hopped, skipped and jumped past several nations with the bottom of the barrel being 177. BFA Technical Director Ahmed Mohamed said that he was pleased with the ranking although it would have been higher if their matchups were classed as Tier-1. He went on to say that the ranking was a testament to the hard work put in and the potential that the national programmes had.

Under-20 Men

This past year was a quiet one for the Under-20 Men as they were only afforded two international friendlies before heading off to Florida for the Concacaf Under-20 Men's Championship at the IMG Stadium.

With the friendly games rolling around in October as the two teams were also preparing for the upcoming tournament, the Under-20's were given a boost of confidence as they came away with a 2-2 draw against St. Kitts and Nevis at the Wildey Turf in the first game and a 4-1 win over Dominica in the second.

Once they hit Florida, fortunes changed as they could only score a single goal in four games to end with a record of three losses and one draw. Up first was a 2-0 loss to Costa Rica, followed by a 2-1 loss to St. Lucia where the consolation was scored. Game 3 was a rough one as Haiti blazed four unanswered goals past their goalkeeper. A single point was salvaged from a goalless draw with Bermuda in the last game.

Under-17 Boys

This past year has been a monumental one for the squad earmarked to take Barbados to the 2026 FIFA World Cup which is scheduled to be hosted jointly by Mexico, the United States and Canada. After an early start with a sound performance in a tri-nation cup against Martinique and Guadeloupe in Martinique, 2018 shaped up to be a rather exciting year.

Coming out of the April tournament with a 2-1 win over Guadeloupe and a 2-1 loss to the hosts. It was back to hard training for the lads. Their next assignment saw them taking an easy win over the Forest School who brought a team of 16-18 year-olds to Barbados for a football and cricket tour.

With no other structured tournaments for the remainder of the year, it was all friendly action for the remainder of the year. Managing to take in some of the national Under-20's preparation for their upcoming tournament, the U-17s lost 1-0 to St. Kitts and Nevis Under-20s and drew 1-1 with Dominica's Under-20 side in October.

The highlight of their year came in December when an 18-man squad was flown out to Argentina as part of the Bilateral Sports Agreement between Barbados and Argentina. Taking the week-long trip to Boca Juniors, one of the most illustrious and well-known clubs in the South American nation, the youngsters and their management team not only took in training sessions, but were able to experience the country through tours of the clubs stadium and Buenos Aires.

The curtain came down on the tour with a friendly match against Argentina's Under-17 team. Despite having the hosts switch all 11 players at the halftime break Barbados were able to restrict them to a 2-0 result.

Under-15 Girls

The Under-15 national girls, or the 'Baby Belles' as they were called by their fans and followers, had a hot summer as all of their international action came between the months of July and August. Getting off the ground with the National Summer Camp Programme held for the boys and girls at the Wildey Turf in July, the young lasses, many of who had their first taste of international competition, got their feet wet with a few friendlies before heading off to Florida for the Concacaf Under-15 Girls Championships.

Only days into the summer programme, the young ladies kicked things off with a goalless draw against St. Lucia at home. Going up against Dominica twice, the Bajan girls took home a 2-0 win and a 2-2 draw. Up next was St. Kitts and Nevis, and the girls dodged a 4-0 bullet after coming back with two goals for a 4-2 finish.

Heading off to Florida for the championships at the IMG Academy, the girls drew with Curaçao (0-0), lost to Bermuda (0-1) and won 3-0 over Antigua and Barbuda. After finishing second in Zone D, the ladies rounded out their performance in the biannual competition with a 1-0 win over Zone E runners-up, Cayman Islands in a cross-zone playoff.

Barbados Football Association
Financial Statements
For The Year Ended
December 31, 2018

Brian F. Griffith & Co.
Chartered Accountants

Barbados Football Association

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Auditors' report

To the Members of The Barbados Football Association

Opinion
We have audited the financial statements of **The Barbados Football Association**, which comprise the statement of financial position as at December 31, 2018, and statement of changes in equity, statement of comprehensive income, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Associationas at December 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards for Small and Medium-Sized Entities (IFRS for SMEs).

Basis for Opinion
We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the **Auditors' Responsibilities for the Audit of the Financial Statements** section of our report. We are independent of the Association in accordance with ethical requirements that are relevant to our audit of the financial statements in Barbados, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS for SMEs and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Brian F. Griffith & Co.
Chartered Accountants

14 March 2019
Bridgetown, Barbados

Barbados Football Association
Statement of financial position
As at December 31, 2018

	Notes	2018 $	2017 $
Current assets			
Cash at bank	4	21,516	1,174,667
Accounts receivable	5	587,164	435,532
Prepaid expenses	6	45,462	15,149
		654,142	1,625,347
Non-current assets			
Construction in progress	7	0	1,224,028
Fixed assets	2(b) & 3	7,018,654	3,940,541
		7,018,654	5,164,569
		7,672,796	**6,789,917**
Current liabilities			
Bank overdraft	4	9,336	0
Accounts payable and accrued expenses	8	1,531,421	416,606
Deferred income	9	37,952	602,775
Loans payable	10	287,188	46,529
		1,865,896	1,065,910
Equity			
Capital grant	11	2,768,689	2,857,659
Accumulated surplus		3,038,210	2,866,348
		5,806,899	5,724,007
		7,672,796	**6,789,917**

The accompanying notes form part of these financial statements.

Approved by the Executive Board on the 5th day of March, 2019 and signed on its behalf by

President..... Treasurer.....

Barbados Football Association
Statement of changes in equity
For the period ended December 31, 2018

	Accumulated surplus	Capital grant	Total
	$	$	$
Balance at 1 January 2017	2,119,140	1,746,000	3,865,140
Increase in capital grant	0	1,165,659	1,165,659
Amortization of capital grant	0	(54,000)	(54,000)
Excess of income over expenditure	747,208	0	747,208
Balance at 31 December 2017	2,866,348	2,857,659	5,724,007
Amortization of capital grant	0	(88,970)	(88,970)
Excess of income over expenditure	171,862	0	171,862
Balance at 31 December 2018	**3,038,210**	**2,768,689**	**5,806,899**

The accompanying notes form part of these financial statements.

Barbados Football Association
Statement of income and expenditure
For the year ended December 31, 2018

	2018	2017
Income	$	$
Amortization of capital grant	88,970	54,000
Bar sales	0	43,336
F I F A grant - received (See note 13)	2,647,483	2,551,306
One CONCACAF grant	498,221	358,752
Caribbean Football Union grant	189,206	0
Gate receipts - domestic	59,642	51,373
Gate receipts - international	18,204	9,954
Insurance - players	40,497	27,002
Miscellaneous (See note 12)	34,361	24,258
Registration fees and fines	127,859	114,914
Sale of merchandise	795	380
Sponsorship	119,891	106,000
Subventions	60,106	55,506
Vendors' fees	415	352
Rental of property	19,625	0
Total income	3,905,274	3,397,134
Expenditure		
Football administration (See page 7)	1,381,216	1,236,501
National and international (See page 7)	994,452	457,412
General administration (See page 8)	1,357,744	956,014
Total expenditure	3,733,412	2,649,926
Excess of income over expenditure	**171,862**	**747,208**

The accompanying notes form part of these financial statements.

Barbados Football Association
Statement of cash flows
For the year ended December 31, 2018

	2018 $	2017 $
Cash flows from operating activities		
Excess of income over expenditure	171,862	747,208
Amortization of capital grant	(88,970)	(54,000)
Depreciation	268,429	151,183
Operating income before working capital changes	351,321	844,391
(Increase) / Decrease in accounts & other receivables	(151,631)	133,747
(Increase) in prepaid expenses	(30,313)	(3,135)
Increase / (Decrease) in accounts payable & accrued expenses	1,114,815	(228,786)
(Decrease) / Increase in deferred income	(564,823)	556,951
Net cash provided by operating activities	719,368	1,303,168
Cash flows from investing activities		
Additions to fixed assets	(3,346,541)	(41,990)
Construction in progress	1,224,028	(1,224,028)
Net cash (used in) investing activities	(2,122,513)	(1,266,018)
Cash flows from financing activities		
Increase / (Repayment) in loans payable	240,659	(59,691)
Increase in capital grant	-	1,165,659
Net cash provided by financing activities	240,659	1,105,968
Increase in cash and cash equivalents for the year	(1,162,486)	1,143,118
Cash and cash equivalents, beginning of year	1,174,667	31,549
Cash and cash equivalents, end of year	**12,181**	**1,174,667**
Represented by:		
Cash at bank	21,516	1,174,667
Bank overdraft	(9,336)	-
	12,181	**1,174,667**

The accompanying notes form part of these financial statements.

Barbados Football Association
Statement of football administration, national and international expenditure
For the year ended December 31, 2018

	2018	2017
Football administration	$	$
Advertising	119,948	74,299
Bar expenses	30,172	58,325
Beach soccer	5,259	134,618
Casual labour	72,755	51,114
Equipment and gear	32,555	18,161
Ground maintenance	89,820	27,136
Insurance - disability	153,495	160,865
Medical expenses	82,045	40,650
Printing	24,184	21,342
Prize money and trophies	253,291	241,015
Promotion	72,250	21,772
Referees	86,882	66,404
Rental of grounds, lights and equipment	61,311	186,248
Security	164,677	51,376
Transportation - local	41,312	24,403
Youth development	91,259	58,773
	1,381,216	**1,236,501**
National and International		
Accommodation and meals	351,601	93,472
Allowances - Management teams	12,453	18,618
Gear and equipment	9,772	12,162
Insurance and medical	33,406	35,610
Referees' fees	4,060	2,495
Training and development	38,045	14,887
Travel and taxes - International	545,114	274,767
Miscellaneous	0	5,401
	994,452	**457,412**

The accompanying notes form part of these financial statements.

Barbados Football Association
Statement of general administration expenditure
For the year ended December 31, 2018

	2018 $	2017 $
General administration		
Affiliation fees and subscriptions	5,566	4,314
Bank charges	4,483	8,214
Bad debts	60,672	36,385
Depreciation	268,429	151,183
Donations	2,703	2,000
Insurance	15,152	1,850
License and permits	450	900
Office supplies	15,373	9,204
Professional fees	39,621	39,398
Rent	2,000	0
Repairs and maintenance	42,415	34,768
Salaries, wages and national insurance	663,555	479,514
Security	0	2,874
Seminar, congress and meetings	94,301	58,576
Stationery	5,158	17,122
Training and development	25,850	32,152
Utilities	81,693	60,488
Vehicle expense	30,324	17,072
	1,357,744	**956,014**

The accompanying notes form part of these financial statements.

Barbados Football Association
Notes to financial statements
December 31, 2018

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1. **Formation**

The Barbados Football Association was founded in 1910.

2. **Statement of accounting policies**

a) **Basis of accounting**

These financial statements are prepared under the historical cost convention. No account has been taken of the effects of inflation.

b) **Depreciation**

Fixed assets are depreciated at rates sufficient to write off these assets over their estimated useful economic lives on a straight-line basis.

The rates used are as follows:-

Furniture and fittings	-	10%
Office equipment	-	20%
Container lockers	-	10%
Building	-	3%

c) **Currency**

These financial statements are expressed in Barbados dollars.

Barbados Football Association
Notes to financial statements
December 31, 2018

3. **Fixed assets**

	Land & Building	Furniture and fittings	Office equipment	Container Lockers	Motor Vehicle	Total
						2018
Cost	$	$	$	$	$	$
Balance b/f	4,058,228	121,394	165,078	74,258	39,386	4,458,344
Additions / Transfer	3,228,288	11,476	3,548	0	103,229	3,346,541
Balance c/f	7,286,516	132,870	168,626	74,258	142,615	7,804,885
Depreciation						
Balance b/f	243,494	59,392	141,104	34,426	39,386	517,802
Charge for the year	218,595	9,484	12,278	7,426	20,646	268,429
Balance c/f	462,089	68,876	153,382	41,852	60,032	786,231
N B V - Dec 2018	**6,824,427**	**63,994**	**15,244**	**32,406**	**82,583**	**7,018,654**
N B V - Dec 2017	**3,814,734**	**62,002**	**23,974**	**39,832**	**0**	**3,940,542**

4. **Cash at bank and bank overdraft**

	2018	**2017**
Cash at bank	$	$
Cash on hand	236	8,064
FirstCaribbean International Bank	66	66
Republic Bank Barbados Ltd. - Savings account	648	708
Republic Bank Barbados Ltd.- Current account	20,567	2,823
Republic Bank Barbados Ltd.- FIFA, FAP	(5,751)	1,057,021
Bank of Nova Scotia - Current account	(3,584)	105,986
	12,181	**1,174,667**

Barbados Football Association
Notes to financial statements
December 31, 2018

5. **Accounts receivable**

	2018	2017
	$	$
Barbados Revenue Authority - VAT	558,638	340,369
Bryden Stokes Ltd.	0	12,500
USVI Soccer Association	0	12,475
Kentucky Fried Chicken	0	35,300
Registration fees	9,165	7,925
University of the West Indies	14,125	7,850
Other receivable	5,236	19,113
	587,164	**435,532**

The Value Added Tax refundable has neither been confirmed nor disputed by the Barbados Revenue Authority.

6. **Prepaid expenses**

	2018	2017
	$	$
Trident 10 - Broadcasting	34,375	0
B'dos Light & Power Co.	10,587	10,587
SOL (B'dos) Limited	500	500
American Airlines - credit for tickets cancelled	0	4,062
	45,462	**15,149**

7. **Construction in progress**

This represents the amount expended on the construction of bleachers and the erection of flood lights at the Wildey Astro Turf, Wildey, St. Michael.

Barbados Football Association
Notes to financial statements
December 31, 2018

8. **Accounts payable and accrued expenses**

	2018	2017
	$	$
Archis Group Inc.	121,414	0
Barbados Football Referees Association	28,118	28,848
Barbados Revenue Authority	37,310	8,580
Brian F. Griffith & Co.	5,000	4,000
Barbados Olympic Association	27,765	0
Barbados Transport Co-op Society	10,960	0
Barbados Workers Union	10,588	0
Caribbean Broadcasting Corporation	1,448	15,556
Cable Solutions	10,919	0
Century Customs Services Inc.	7,941	7,911
Commissioner of Police	34,201	0
CTR Cadogan's Tent Rentals	18,831	0
Director of National Insurance	186,990	106,860
Going Places Travel	6,689	6,689
Insurance and General Services Ltd.	22,047	22,047
Insurance Corporation of B'dos Ltd	11,697	11,697
Kensington Oval Management Inc	11,000	11,000
Land Tax Department	5,462	5,462
Mahy, Ridley, Hazzard Engineering Ltd	6,321	6,321
Medical fees payable	69,297	36,498
Musco Lighting, LLC	112,007	27,596
National Sports Council	35,414	27,596
Prize money - All divisions	161,530	41,533
Sports Systems Inc.	294,817	0
Travel House	10,361	0
Trident 10	70,200	0
University of the West Indies	23,603	10,103
Williams Equipment Ltd	48,604	0
Other accounts payable	189,490	38,309
	1,531,421	**416,606**

Barbados Football Association
Notes to financial statements
December 31, 2018

8. **Accounts payable and accrued expenses**

	2018	2017
	$	$
Archis Group Inc.	121,414	0
Barbados Football Referees Association	28,118	28,848
Barbados Revenue Authority	37,310	8,580
Brian F. Griffith & Co.	5,000	4,000
Barbados Olympic Association	27,765	0
Barbados Transport Co-op Society	10,960	0
Barbados Workers Union	10,588	0
Caribbean Broadcasting Corporation	1,448	15,556
Cable Solutions	10,919	0
Century Customs Services Inc.	7,941	7,911
Commissioner of Police	34,201	0
CTR Cadogan's Tent Rentals	18,831	0
Director of National Insurance	186,990	106,860
Going Places Travel	6,689	6,689
Insurance and General Services Ltd.	22,047	22,047
Insurance Corporation of B'dos Ltd	11,697	11,697
Kensington Oval Management Inc	11,000	11,000
Land Tax Department	5,462	5,462
Mahy, Ridley, Hazzard Engineering Ltd	6,321	6,321
Medical fees payable	69,297	36,498
Musco Lighting, LLC	112,007	27,596
National Sports Council	35,414	27,596
Prize money - All divisions	161,530	41,533
Sports Systems Inc.	294,817	0
Travel House	10,361	0
Trident 10	70,200	0
University of the West Indies	23,603	10,103
Williams Equipment Ltd	48,604	0
Other accounts payable	189,490	38,309
	1,531,421	**416,606**

Barbados Football Association
Notes to financial statements
December 31, 2018

9. Deferred income

This represents funds received from FIFA during this financial year for programs in 2018 - $0 (2017 - $574,080) and registration fees received during this year for the following year's football season - $37,952 (2017 - $28,695).

10. Loans payable

	2018	2017
	$	$
Simpson Finance Limited	104,407	0
Caribbean Football Union	94,000	0
Other loans payable	88,781	46,529
	287,188	**46,529**

Other loans payable represents funds advanced by Mr. R Harris and Mr. A Chapman to assist with the general administration. The loans are unsecured, non-interest bearing and carry no fixed terms of repayment.

11. Capital Grant

This represents a capital grant fund given by the Federation of International Football Associations (FIFA) as part of their "FIFA Goal Project" to assist with the construction of the Barbados Football Association's Headquarters at Wildey, St. Michael.

12. Miscellaneous income

	2018	2017
	$	$
Football levies	21,241	13,483
Interest	32	624
Other income	13,088	10,152
	34,361	**24,258**

Barbados Football Association
Notes to financial statements
December 31, 2018

13. **FIFA Grant**

This represents a grant to the Barbados Football Association from The Federation of International Football Associations (FIFA), as a means of improving its administrative and technical infrastructure. FIFA has set rules for the supervision and administration of these funds, as well as measures to be taken in the event of misuse.

The following receipts and payments were made from the fund during the year:

	2018	2017
	$	$
Balance brought forward - January 1, 2018	495,098	55,812
Receipts - FAP	2,647,483	2,551,306
	3,142,581	2,607,118
Payments	(3,142,581)	(2,112,020)
Balance carried forward - December 31, 2018	**0**	**495,098**